



# RHUMB LINES

*Straight Lines to Navigate By*



April 25, 2007

## CNO Guidance... Focus On Execution

*“The Navy, with its ability to deliver two unique attributes day to day—global reach and persistent presence—, is our nation’s ‘Strategic Reserve.’ There is no alternative to a well balanced Fleet.”*

**-- Adm. Mike Mullen, Chief of Naval Operations**

### Vision

Americans secure at home and abroad; sea and air lanes open and free for the peaceful, productive movement of international commerce; enduring national and international naval relationships that remain strong and true; steadily deepening cooperation among the maritime forces of emerging partner nations; and a combat-ready Navy – forward deployed, rotational and surge capable – large enough, agile enough, and lethal enough to deter any threat and defeat any foe in support of the Joint Force.

### Mission

- Organize, train, maintain and equip combat-ready naval forces capable of:
  - Winning the Global War on Terror and any other armed conflict;
  - Deterring aggression by would-be foes;
  - Preserving freedom of the sea;
  - Promoting peace and security.

### CNO Priorities

- **Sustain Combat Readiness** ... with the right combat capabilities - speed, agility, persistence, and dominance - for the right cost.
  - First and foremost, we must be a fighting, sea-going service.
  - We must keep the sea-lanes open for the peaceful movement of international commerce, forge constructive relationships with navies around the globe, and provide humanitarian and crisis response to natural disasters.
- **Build a Fleet for the Future** ... balanced, rotational, forward deployed and surge capable - the proper size and mix of capabilities to empower our enduring and emerging partners, deter our adversaries, and defeat our enemies.
  - To prevail in the maritime domain, we must build the right fleet, deploy the right aircraft, and maintain the right shore infrastructure required to support them.
- **Develop 21st Century Leaders** ... inherent in a strategy which, through a transformed manpower, personnel, training and education organization, better competes for the talent our country produces and creates the conditions in which the full potential of every man and woman serving our Navy can be achieved.
  - The men and women of the Navy’s Total Force – active and reserve Sailors, civilians and contractors – ARE the U.S. Navy. They continue to perform magnificently in traditional and nontraditional joint and coalition operations all over the world, sustaining core capabilities and readiness while contributing to security and stability. They are supported in that task by remarkable families, whose service and sacrifice we recognize and appreciate.

### Focus Areas

- **Warfighting:**
  - With an eye “beyond Iraq,” the new Maritime Strategy we are crafting must strike a proper balance between the enduring requirements for traditional naval capabilities with those needed to squarely confront and influence the highly dynamic security environment of the 21st century.
- **Building strong partnerships:**
  - We must continue to embrace the vital contributions that our partners make in securing the global maritime commons. The “1000 ship Navy” concept, along with the Global Fleet Station pilots we are conducting this year, are gaining traction internationally and will help enable constructive maritime partnerships.
- **Diversity:**
  - To the degree that we truly represent democracy, we are a stronger, more relevant armed force. Diversity is a strategic imperative for the U.S. Navy.