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NAVY Enterprise...a ready and resourced Warfighter...today and tomorrow

“Our Enterprise effort is primarily focused on how we interact as a large organization...collaborating and sharing best practices to improve processes that deliver results. Not to turn the Navy into a business, but to understand the business of the Navy so that we remain the most effective and efficient Navy in the world.”

--Adm. Gary Roughead, Chief of Naval Operations

Improving Return on Investment is key to maintaining warfighting readiness and building the future force

- The Navy is facing significant fiscal pressures. Costs, particularly manpower, ship and aircraft acquisition, are projected to continue to increase at a rate significantly greater than that of inflation. At the same time, demand for Navy capabilities called for by the new Maritime Strategy is increasing.
- In order to execute the Maritime Strategy cost-effectively, we must strive continually to understand and improve our Return on Investment (ROI) through “best use” of limited resources...our people, our dollars, and our time. NAVY Enterprise supports efforts within and across Navy headquarters and individual commands to improve ROI.

NAVY Enterprise seeks to synchronize efforts across the Navy by:

- Improving the output/cost ratio of core Navy processes
- Setting improvement objectives, measuring progress, and removing barriers
- Facilitating improved collaboration and decision making by tightening the cross-organizational linkages necessary to deliver warfighting capability effectively and efficiently both today and tomorrow
- Developing support tools to maximize resources, improve process efficiency, and optimize resource allocation effectiveness
- Promoting culture change through education, open and honest communications, and aligned incentives

Everyone has a significant role in improving ROI

- You can contribute to continuous process improvement in our Navy by working to continuously improve process efficiencies, identifying areas of opportunity, documenting and openly communicating successes, supporting desired behavior and culture change, and providing feedback to senior leadership

To learn more and share your success stories, visit <http://www.navyenterprise.navy.mil>

Key Messages	Facts & Figures
<ul style="list-style-type: none"> • NAVY Enterprise is a set of organizational interrelationships designed to improve effectiveness and help leadership optimize our finite resources to deliver warfighting effects today and tomorrow. • NAVY Enterprise supports the Maritime Strategy and the Department of Navy’s broader business transformation efforts. • The Navy is not a business, but we must understand our business processes and constantly seek to improve them by applying the right tools, techniques, and procedures. 	<ul style="list-style-type: none"> • The sheer size of the Navy budget would rank it among the top 10 of Fortune 500 companies. • Approximately two-thirds of Navy’s total budget “flows” through the Systems Commands and the Manpower, Personnel, Training and Education (MPT&E) domain. • Application of commercial industry Continuous Process Improvement (CPI) tools and best practices are yielding real savings. For example, NAVSEA Team Submarine’s use of Lean Six Sigma (LSS) has reduced acquisition costs for Virginia Class submarines by 17%.